

**Report for:** Cabinet – 10 March 2020

**Title:** 2019/20 Budget Update

**Report**

**Authorised by:** Jon Warlow – Chief Finance Officer & Section 151 Officer

**Lead Officer:** Frances Palopoli – Head of Corporate Financial Strategy & Monitoring

**Ward(s) Affected:** N/A

**Report for Key/**

**Non Key Decision** Key

**1. Introduction**

- 1.1 This report will provide an update on the Quarter 3 budget monitoring and will seek approval for any budget changes required to respond to the changing financial scenario and the delivery of the MTFS. A new appendix (6) was introduced in Quarter 2 which provided a summary of debt written off since the beginning of the financial year. This will be provided on a quarterly basis.
- 1.2 This report covers the position at Quarter 3 (Period 9) of the 2019/20 financial year including General Fund (GF) Revenue and Capital, Housing Revenue Account (HRA) and Dedicated Schools Grant (DSG) budgets. The report focuses on significant budget variances including those arising as a result of the forecast non-achievement of Cabinet approved MTFS savings.
- 1.3 Members will remember that the final agreed 2019/20 Budget reflected a number of actions taken to de-risk the base budget position. This mainly focussed on addressing the budget pressures in the two People related services which had been significantly overspent in 2018/19. These actions were intended to provide greater confidence of managing within the agreed budget as well as delivering agreed budget reduction proposals.
- 1.4 The GF revenue forecast of £5.5m overspend now presented has increased by £0.250m from Quarter 2. This pressure is coming from Children's and Adults. Two of the most significant budget pressures driving the forecast overspend have been taken into account in the 2020/21 Budget/MTFS 2020-2025 proposals. Officers continue to focus on strategies to bring the in year overspend down but with £5.5m of the overspend arising from the People services, it is unlikely that this can all be mitigated without corporate intervention. It is expected that this can be achieved without recourse to reserves.
- 1.5 The DSG year-end forecast has worsened since Qtr2 and now stands at £5.4m (£5.1m Qtr2). This is due to the on-going pressures in the High Needs Block (HNB) which Members will be aware is a national issue facing the entire local government sector mainly as a consequence of the expansion of age ranges for Education, Health and Care Plan (EHCP) eligibility. Correspondence with the Department for Education (DfE) has continued over the past months in an attempt to get confirmation about where this

funding risk sits and how it will be accounted for. The outcome of the recent consultation has now been received which proposes hardening the ringfence on the DSG however, there is some way to go until we have a clear understanding of what this means. Until this is clarified, it remains a significant risk to the authority. The Spending Round 19 announcement of one-off additional funding (c. £4.4m) for the HNB was welcome but does not cover the full estimated overspend and doesn't provide the permanent resolution that we require. The DfE intends to review the high needs funding formula and in doing so will take into account patterns of deficit and expenditure so that a Local Authority's need to spend is better reflected. The SEND review will also be published in 2020 which intends to assist in creating fair and sustainable high needs support for the future. An update on progress will be provided in future reports.

## 2. Cabinet Member Introduction

- 2.1 I am pleased to be able to report that the General Fund budget position now presented has remained stable for the third quarter and delivery of agreed savings remains in a more robust position this financial year. I believe that this is due to the decisions taken when setting this year's budget which sought to ensure that it was set to be as realistic as possible within the overall available resource envelope. Furthermore, the two most significant drivers of the reported overspend at quarter three have been recognised and addressed in the 2020/21 Budget recently approved.
- 2.2 Despite this positive direction of travel, I must highlight that this still leaves a not insignificant £5.5m forecast overspend on the General Fund. I must stress to officers and Lead members the need to actively focus on identifying options to bring the overall General Fund budget back to a balanced position by the end of the year. To optimise the resilience of the 2020/21 Budget, we must do all we can to balance this year's budget without the need to draw down on reserves
- 2.3 The forecast DSG outturn has worsened by £0.3m since my last report. This continues to be a matter of real concern and pressure continues to be put on Government to recognise this issue and come forward with a sustainable solution. As outlined in the report, we have had some feedback from the DfE however, it still doesn't provide the full clarification that we require in terms of a permanent resolution of the funding shortfall nor the proposal to address the deficits. Again, I hope to be able to provide a more favourable update for the next report.

## 3. Recommendations

Cabinet is recommended to:

- 3.1. Note the forecast revenue outturn for the General Fund (GF), including savings pressures, of **£5.5m overspend** (£5.2m Qtr2) (Section 6, Table 1, and Appendix 1) and that it is expected that this can be addressed via one-off corporate solutions.
- 3.2. Note the net HRA forecast of **£0.4m underspend** (£0.4m Qtr2) (Section 6, Table 2, and Appendix 2).

- 3.3. Note the net DSG forecast of **£5.4m overspend** (£5.1m Qtr2), the actions being taken to seek to address this and the potential implications for the GF (Section 7 and Table 3).
- 3.4. Note the forecast budget savings position in 2019/20 which indicates that 15% (£1.957m) will not be achieved. (Section 8, Table 4 and Appendix 3). This is incorporated into the GF budget pressure in recommendation 3.1.
- 3.5. Note the forecast capital expenditure of £150.1m in 2019/20 which equates to 50% of the revised capital budget (Section 9, Table 5 and Appendix 4).
- 3.6. To approve the revenue budget virements (Appendix 5).
- 3.7. To note the debt write-off approved in quarter three (Appendix 6).

#### **4. Reason for Decision**

- 4.1 A strong financial management framework, including oversight by Members and senior management, is an essential part of delivering the council's priorities and statutory duties.

#### **5. Alternative Options Considered**

- 5.1 The report of the management of the Council's financial resources is a key part of the role of the Director of Finance (Section 151 Officer) in helping members to exercise their role and no other options have therefore been considered.

#### **6. Revenue Outturn**

- 6.1. The Council's Quarter 3 finance position (including HRA and DSG) is a projected overspend of £10.5m (£9.98m Qtr2) for the year. The General Fund element is £5.5m which includes any non-delivery of savings as planned.
- 6.2. Table 1 below sets out full year projections at priority level. A detailed analysis at directorate level is attached in Appendix 1.

**Table 1 – Revenue Budget Monitoring Forecast for Quarter 3 2019/20**

Priority	Revised 2019/20 Budget	Base Budget Pressures	2019/20 Savings Challenges	Q3 Forecast Outturn	Q3 Forecast to Budget Variance	Q2 Forecast to Budget Variance	Forecast Variance Movement Between Q2 and Q3
	£'000	£'000	£'000	£'000	£'000	£'000	£'000
Housing	20,306	(235)	0	20,070	(235)	(117)	(119)
People - Children's	67,564	1,083	34	68,680	1,117	156	960
People - Adults	87,239	3,982	448	91,668	4,430	3,764	665
Place	31,377	(308)	310	31,379	2	314	(312)
Economy	5,889	(54)	750	6,586	696	669	28
Your Council	28,807	(995)	515	28,327	(480)	463	(943)
General Fund Total (before funding & DSG)	241,182	3,472	2,057	246,711	5,529	5,249	279
DSG	0	5,394	0	5,394	5,394	5,118	276
External Finance	(241,182)	0	0	(241,182)	0	0	0
General Fund Total	0	8,866	2,057	10,923	10,923	10,368	555
HRA	0	(418)	0	(418)	(418)	(390)	(28)
Haringey Total	0	8,448	2,057	10,505	10,505	9,978	527

Brief explanations of the forecast variances for each priority are outlined below. These variances include the impact of the forecast non-delivery of MTFS savings which are further discussed in section 8.

## PEOPLE : CHILDREN'S & SCHOOLS

Overspend £1.12m

- 6.3. The budget for Children's & Schools is £67.6m and at the end of Quarter 3 an overspend of £1.12m is being forecast. This represents a £0.96m deterioration against the forecast provided in Qtr2 when an overspend of £0.156m was forecast. The two factors driving this change are outlined below.
- 6.4. Safeguarding and Social Care has seen an adverse movement of £557k. The key adverse movement relates to an increased spend on residential placements and residential school placements (£383k). There was also some movement in staffing budgets which contributed to the adverse movement of £557K.
- 6.5. Prevention and Early Intervention has seen an adverse movement of £332k – this movement is mainly due to an adverse movement and increase in spend on transport for children with special education needs and disabilities (£259k), and an adverse movement in relation to Children's Centres (£75k) where the service has not been able to achieve income targets.

## PEOPLE : ADULTS & PUBLIC HEALTH

Overspend £4.4m

6.6. Adults & Public Health is forecasting to spend £91.6 against an approved budget of £87.2m resulting in a projected overspend of £4.4m at Quarter 2 (£3.8m at Qtr2).

6.7. Care packages account for the majority of the forecast overspend - £3.8m overspend compared to £3.1m in Qtr2. The following outlines the adverse variance from budget in the different service areas relating to care packages:

Adults Placements £1.9m (£1.8m Qtr2)

Learning Disabilities Placements £0.6m (£0.3m Qtr2)

Mental Health Placements £1.3m (£1.0m Qtr2)

6.8. The increase in the adverse pressure of £0.7m from Quarter 2 is attributable to a combination of increased demand pressure in Learning Disabilities and Mental Health.

6.9. It should be noted that this demand pressure has been recognised as part of the financial planning process and additional funding has been built into the 2020/21 budget.

6.10. There is ongoing reconciliation of CCG recharges to Adult Social Care for jointly funded packages. The conclusion of the exercise may result in a positive impact on the outturn figure for ASC at the end of the year.

6.11. Analysis highlights that in Quarter 3 2019/20 the forecast outturn position for Adult Social Care (ASC) have been impacted by savings and demand cost pressures:

- Savings are being delivered across all major service areas which is negating the impact of growth pressures that we would expect to see throughout the year – if savings and efficiencies had not been made then we would have seen a more consistent increase in expenditure over the last 6 months. However, some delays have been experienced in the delivery of savings and a full year effect will not now be achieved. The reduced delivery of LD and MH savings has been impacted by the reduced number of reviews undertaken. One of the goals of reviews is to support people to step down options where appropriate in order to maximise the potential for improved independence goals.

A number of factors have impacted on the number of reviews conducted in these areas and consequently workshop sessions were held in December and January to agree an approach to maximising the number of reviews completed by the end of 2019/20 and to ensuring the service is in a good position going into the first quarter of 2020/21.

The service has also identified savings in over performing areas, for example implementation of an improved financial assessment pathway, that are mitigating shortfalls in LD and MH savings.

- Demand cost pressure has been experienced due to new clients, client care package reviews and the cost of new care packages

- 6.12. Directly provided services including Osborne Grove Nursing Home is forecasting a nil variance to budget (£0.2m Qtr2). The reduction in overspend is due to lower costs associated with fewer clients at Osborne Grove.
- 6.13. Commissioning – the overspend is forecast to be £0.5m (£0.4m as reported in Qtr1). The main drivers are staffing overspends in the brokerage team relating to additional resources to increase client contributions. There is an on-going cost pressure arising from providing funding of rents to the voluntary community sector.
- 6.14. Public Health - the overspend remains at £0.3m as reported in Qtr2. This is as a result of overhead charges being higher than anticipated when this year's budget was set. However, we will endeavour to deliver in year mitigations to eliminate the current deficit position, which will be reported upon in subsequent budget monitor reports.

## PLACE

Overspend £0.002m

- 6.14. The Place priority is forecasting an overspend of £0.002m which is a significantly improved variance compared to the position at Qtr2, which stood at £.314m. One reason is related to improvements within income in Highways which is described in more detail below (£0.310m).
- 6.15. Commissioning & Client Commissioning are forecasting an underspend of £55k which is a favourable movement of £75k from the position of a £19k overspend reported at Qtr2. This is made up of the following, an increase in parks forecast spend of £64k for extended vehicle hire and staffing in line with green flag status forecast however this is off-set by a £108k underspend in waste operations which is an improvement of £165k from the position reported in Qtr2.
- 6.16. Community Safety & Enforcement are reporting a reduction in overspend for Qtr3 of £0.122m (£0.188m Qtr2). This has been achieved by recharging some CCTV staffing costs to a one-off grant.
- 6.17. Parking Parks and Highways are reporting a reduction in overspend for Qtr3 of £0.016m (£0.326m Qtr2). This is due to an overall improvement of £0.310m in income generated for Traffic Management Orders (TMO's).
- 6.18. Commissioning (Culture Museum & Archives) are reporting a reduction in underspend for Qtr3 of £0.089m (£0.175m Qtr2) due to unpaid NNDR relating to 2018-19 that now needs to be accounted for.
- 6.19. The majority of the 2019/20 agreed savings programme is on track. Two savings are rated Amber largely due to delays to the planned activity. At the moment the in year pressure is largely being mitigated and all savings should be delivering in full from April 2020.

## **ECONOMY**

**Overspend £0.696m**

- 6.20 Economy is reporting an overspend of £0.696m in Qtr 3, an increase of £28k from Qtr2. The single biggest pressure remains the non-achievement of the saving in relation to decanting Alexandra house under Strategic Property (£0.800m). The 2020/21 Budget and 2020-2025 MTFS report proposes to write this saving off as undeliverable.
- 6.21 The service forecasts have shown an increased underspend of £81k in Quarter 2 (£16k Qtr1). This improvement is mainly attributable to an additional £127k backdated income arising from rent reviews undertaken by Strategic property. This is offset by a £50k projected spend in year on work to start refreshing the Local Plan.
- 6.22 The delivery of forecast planning income remains one of the biggest budget risks in this Priority as it is sensitive to external factors outside the Council's control, such as Brexit, market buoyancy and the national economic situation. This continues to be monitored closely.
- 6.23 All other agreed 19/20 savings are planned to deliver in full.

## **HOUSING (General Fund) £0.235m**

**Underspend**

- 6.24. Housing General Fund budget forecast at Qtr3 is an underspend of £0.235m, an improvement against the £0.117m underspend figure for Qtr2. £0.131m of this is due to income from licencing fees being used to cover costs of administering the Houses in Multiple Occupation (HMO) scheme. The other £0.120m underspend is against the supporting people budget.

6.25. Pressure remains in the temporary accommodation (TA) / homelessness services largely because savings that were projected in the Temporary Accommodation Reduction Plan have failed to materialise due to:

- Increases in demand overall due to the introduction of the Homelessness Reduction Act (HRAAct)
- Increased pressures due to the need to urgently rehouse Broadwater Farm (BWF) tenants, which led to a significant but one off reduction in properties available to let to homeless households.
- The inability to deliver the projected savings from the conversion of existing nightly paid accommodation (NPA) into Assured Shorthold Tenancies (ASTs).
- The delay in setting up the Community Benefit Society (CBS), which has resulted in homes being acquired for TA not being let at Local Housing Allowance (LHA) levels, and so failing to realise the additional savings that would have arisen from this.
- The slower than hoped for scaling up of new lettings through the Capital Letters initiative.

6.26. The overspend increased to £2.98m in Qtr3 (£2.8m Qtr2) and the full sum is currently assumed to be covered by applying Flexible Housing Support Grant. It is hoped that the overspend figure will stabilise now in light of the points outlined above.

6.27. The impact of the rehousing at BWF has mostly been dealt with, although there are still a number of households to be rehoused from the Northolt block. The CBS is up and running and its first board meeting was in December 2019.

6.28. Recent announcements confirm that the Flexible Housing Support Grant will continue at 2019/20 levels for next year, this will enable further investment in prevention, but new, cheaper supply is the key to resolving the major overspend however, the service must continue to focus on implementing the planned initiatives to create an offer that can operate within the agreed budget.

#### **HOUSING (HRA) £0.418m**

#### **Underspend**

6.29. The HRA budget is projecting an underspend of £0.418m at Qtr3 (£0.390m Qtr2) for the year ending March 2020.

6.30. The main driver for the increased underspend is from increased leaseholder service charge forecasts following the conclusion of the 2018/19 reconciliation of actuals to estimates earlier in the financial year. The previously reported underspends arising from better than anticipated HRA income due to improved voids rate and less than expected right to buy sales continues. The properties within Tangmere and Northolt blocks on the BWF estate are due to be demolished and thus not included in the rental income budgets. Also, the HRA garage rental is forecast to be higher, due to the void re-let time being lower than anticipated.

6.31. Within the Housing Revenue Account (HRA) there are further budget areas within the Retained budget that are calculated at the end of the financial year that have the potential to increase the underspend further, these include capital financing costs and depreciation of dwellings budgets.

6.32. The HRA outturn summary is set out in Table 2 below.

**Table 2 – HRA Budget Forecast (Quarter 3)**



HRA Budget (2019/20)	2019/20 Revised Budget	Q3 Forecast Outturn	Q3 Forecast to Budget Variance	Q2 Forecast to Budget Variance	Movement from Q2 to Q3
	£'000	£'000	£'000	£'000	£'000
Managed Services Income	-98,533	-99,431	-898	-1,120	222
Managed Services Expenditure	7,259	7,769	510	760	-250
Retained Services Expenditure	74,913	74,883	-30	-30	0
Surplus HRA Services (within retained)	16,361	16,361	-0	0	-0
<b>Balance of HRA Account</b>	0	-418	-418	-390	-28

## YOUR COUNCIL

Underspend £0.480m

- 6.33. Your Council is projecting an overspend of £95k at Quarter 3 against a total budget of £28.8m. This represents a favourable movement of £368k compared to Quarter 2. The core service pressures flagged in Quarters 1 and 2 remain and are described below, with only minor movements in the projections over the last quarter.
- **Corporate Finance £112k overspend** due to the continuing necessity to use, albeit a reduced number, of agency staff to fill vacancies in the Business Partnering Team given recruitment difficulties.
  - **Corporate Governance £130k overspend** in Electoral Services due to a salary budget deficit and the cost of printing and distributing UC1.EC6 forms for registration in relation to the European Parliamentary election. The 2020/21 Budget & 2020-2025 MTFS report proposes to resolve this funding issue from April 2020.
  - **Corporate & Customer Services £295k overspend** as a result of staffing overspends and a shortfall in libraries income where only 25% of the in-year saving target is now forecast to be achieved and is flagged as red.
  - **HR £219k overspend** due to the Schools traded income shortfall and defunct legacy Schools maternity insurance scheme. This is being addressed in the 2020/21 budget.
- 6.34. These core pressures continue to be offset by a projected £303k saving within **Strategy & Communication** as a result of staff savings from vacancies and additional income from advertising and events sponsorship.
- 6.35. The overall movement in Quarter 3 has two main drivers; (i) in Strategic Procurement where there is up to a £700k income shortfall within the London Construction Programme (LCP) as a result of delays in project approvals which has impacted on the timing of when contractors will start on site and hence when the LCP can invoice. The Directorate of Environment and Neighbourhoods have identified further budgetary improvements not yet included in this report which should mitigate down this pressure by year end. As the LCP procurements have already been completed or are in progress this income will be realised in 2020/21; (ii) an underspend of £800k within Digital Services arising from delays in recruiting to vacant posts following their restructure

(£300k) and lower than anticipated revenue funding of minor IT capital expenditure (£800k).

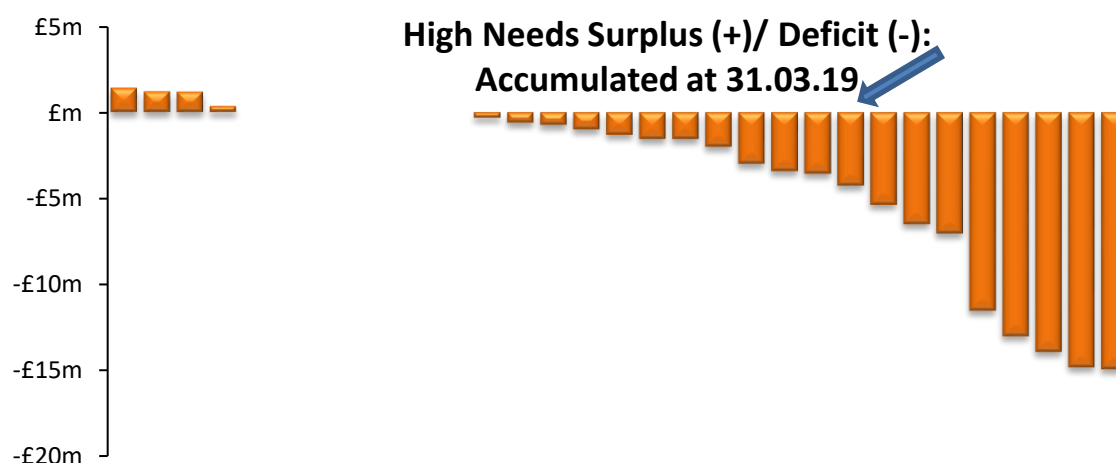
- 6.36. Notification has also recently been received that Government plan to redistribute £40m from the business rates levy account using the same methodology as for 2018/19, based on each local authority's 2013/14 Settlement funding assessment. The value for Haringey is £0.275m. As this will be received before the 31 March 2020 it has been reflected in the overall outturn forecast.

## 7. Dedicated Schools Grant (DSG)

Overspend £5.4m

- 7.1 The DSG estimated overspend is primarily due to the expected on-going pressures in the High Needs Block (HNB). The expansion of age ranges for EHCP eligibility is still impacting budgets particularly as many 16+ placements are costly independent special schools. The increase in SEMH (Social, emotional and mental health needs) assessments has contributed to the upturn. This is a national issue that is recognised by Central Government.
- 7.2 It should be acknowledged that HNB deficits are a national issue and shown below is a graphical representation of the size of the problem across London. Haringey's position is indicated by the arrow.

*Source DSG Survey 2019 by Society of London Treasures)*



- 7.3 The deterioration between Qtr2 and Qtr3 (£0.3m) is driven by up to date Early Years (EY) numbers including Alternative Provision elements.
- 7.4 Based on the Quarter 3 forecast, the 2019/20 closing position on the DSG balances will be a deficit of £7.6m. The pressures on the HNB is a national issue and is one of the more significant budget pressures facing the entire local government sector.
- 7.5 It is likely a Deficit Recovery Plan will be required as the projected out-turn and carry forward deficit for the 31<sup>st</sup> of March 2020 produces a cumulative deficit of 1% or more

above thresholds. The plan needs to outline how Haringey will bring back its deficit position back to balance within a 3 year time frame by 30<sup>th</sup> June 2020. Recovery plans need to be discussed with Schools' Forum and the LA's Chief Finance Officer before plans are submitted to the DfE.

**Table 3 – DSG Position Quarter 3**

Blocks	Opening DSG at 01/04/19	Schools Forum agreed trf between blocks	Revised Reserves at 01/04/19	Q3 Forecast Outturn Variance	Closing DSG Reserves at Q3 2019-20	Q2 Forecast Outturn Variance	Net Movement in Variance from P7 to P8
Schools Block	(1,265)	1,265	0	0	0	0	0
Central Block	13	(13)	0	0	0	0	0
Early Years Block	(785)	785	0	(232)	(232)	(424)	192
High Needs Block	4,267	(2,038)	2,229	5,627	7,856	7,772	84
Total	2,229	0	2,229	5,395	7,624	7,348	276

## **8 MTFS Savings 2019/20 & 2020/21-2023/24**

### **2019/20**

- 8.1 The MTFS savings target for 2019/20 is £12.876m. As at Quarter 3 of the financial year, it is projected that £10.919m (84.8%) of the target will be achieved (Qtr2 92.9%).
- 8.2 The main pressure relates to the Alexandra House decant (£1m target) which aims to vacate floors in the building and let them to external tenants to generate an income. To date only £200k of the total has been achieved. The majority of this is being recommended for write off as no longer achievable in the 2020/21 Budget report. Table 4 below summarises the current savings position at priority level.
- 8.3 The main savings driving the worsened delivery position since Qtr 2 are the slippage in savings in mental health and the Haringey Learning Disability Partnership.

**Table 4 – Summary – 2019/20 MTFS Savings Delivery by Priority**

Priority	2019/20 Savings Target	Period 9 (Q3) Forecast	P9 (Q3) Variance	Commentary on 2019-20 Savings
	£'000	£'000	£'000	
People : Childrens	1,602	1,568	34	Pressures in SEND & placements savings, but most are mitigated through reduction in legal spend.
People : Adults	4,390	3,942	448	Slippage in savings in Mental Health & the Haringey Learning Disability Partnership.
Place	1,665	1,355	310	Savings will be delivered in 2020/21 & is part of ongoing works on the parking transformation programme.
Economy	1,660	910	750	Pressure against decanting Alex House.
Housing	1,190	1,190	0	
Your Council	2,369	1,854	515	£240k pressure on FOBO savings, & £75k pressure on achieving growth in libraries income, & £200k pressure in LCP/DPS income in procurement.
<b>TOTAL</b>	<b>12,876</b>	<b>10,819</b>	<b>2,057</b>	

**2021/22 – 2023/24**

- 8.4 Agreed savings across this period total £16.8m following Cabinet approval in July to write off £740k against the 2020/21 FOBO programme total. These savings are also being monitored to mitigate the risk of any slippage or non-delivery. The current forecast is that more are being given a green status, on schedule to deliver the agreed objectives, outcomes and benefits. There are no red ragged savings, but some still remain amber ragged with only an intermediate level of confidence in delivery. This is generally because the detailed modelling and profiling has yet to be completed thus highlighting a risk either against delivery in full or according to the planned profile.
- 8.5 Appendix 3 provides progress on 2019/20 savings delivery on a more detailed level.

**9 Capital Expenditure Forecast at Quarter 3**

- 9.1. The Council's overall revised capital budget is £300.782m. Services are reporting a projected outturn of £150.069m, an underspend of £150.712m (50%). The table below compares the Q2 reported variance to the Q3 variance. Overall services are projecting to spend £91.991m less than projected at Q2. However, there are two potential acquisitions of property that if achieved in this financial year, would materially affect the outturn position.

**Table 5 – Capital Expenditure Forecast at Quarter 3**

Priority	2019/20 Revised Budget £'000	2019/20 Forecast Outturn Q3. £'000	2019/20 Outturn vs Budget Variance £'000	2019/20 Q2. Variance £'000	Movement in Forecast Variance £'000
People (Children's)	18,404	11,379	(7,024)	(4,963)	(2,061)
People (Adults)	8,909	4,330	(4,579)	(4,316)	(263)
Place	25,780	17,545	(8,235)	(1,246)	(6,989)
Economy	69,778	19,046	(50,731)	(28,501)	(22,230)
Housing (GF)	9,732	2,980	(6,752)	(4,846)	(1,906)
Your Council	20,034	9,066	(10,969)	(11,240)	271
<b>General Fund Total</b>	<b>152,637</b>	<b>64,346</b>	<b>(88,291)</b>	<b>(55,112)</b>	<b>(33,179)</b>
Housing (HRA)	148,144	85,723	(62,421)	(3,609)	(58,812)
<b>Total</b>	<b>300,782</b>	<b>150,069</b>	<b>(150,712)</b>	<b>(58,721)</b>	<b>(91,991)</b>

## 9.2. People (Children's Services)

The current projected outturn is £2.061m less than projected at Q2. This is due to delays in the preparation of project briefs. This issue is being addressed through the employment of additional staff to speed up the production of the project briefs.

## 9.3 People (Adults)

The current projected outturn is £0.263m less than projected at Q2. This is due to the contractor asking for an extension of time due to unforeseen structural works required to complete the Linden House assisted living project.

## 9.4 Place

The current projected outturn is £6.989m less than that projected at Q2. This is due to movements on a number of schemes. The largest scheme is Asset Management of Council Buildings which is reporting a lower spend of £2.0m due to delays to the works at River Park House air conditioning units. The next largest variance is on the CCTV scheme which is reporting slippage of £1.462m. The Borough Parking Plan has a number of projects within the overall scheme that have been delayed. However, whilst there is slippage of £0.952m the scheme will be completed, and the funds spent. The Parking Strategy scheme is reporting slippage of £0.888m and the Parkland Walk Bridges scheme has had to be retendered and this has meant an underspend is projected on this project of £0.723m. There are a range of offsetting positive and negative changes that total £0.964m.

## 9.5 Economy

The current projected underspend is £22.230m less than that projected at Q2. The Strategic Acquisitions budget is forecast to underspend by £13.214m. However, it is anticipated that this budget, along with the Strategic Property budget, will be used to fund two large acquisitions totalling c£30m this financial year. The two Tottenham Hale schemes are reporting slower expenditure of £2.762m. The scheme is a complex one with many dependencies which can and have affected the timing of the delivery of the programme outputs. Whilst the outputs may be delayed, they will be achieved. The projected outturn for the HRW scheme is now £2.4m less than projected at Q2 as the rate of acquisition has slowed. The Heritage Buildings scheme is delayed due to a change required in the Heritage Agreement which governs this scheme and is reporting a £2.250m lower outturn. There are a range of offsetting positive and negative changes that total £1.6m.

#### **9.6 Housing General Fund**

The projected outturn is £1.906m less than that reported at Q2. The majority of this movement relates to a revision to the outturn for the CPO budget of £1.025m as (it is unlikely to spend this financial year and a revision to the 54 Muswell Hill scheme which is now on hold thus leading to an underspend of £0.709m.

#### **9.7 Housing HRA**

The projected outturn is £58.812m less than that reported at Q2. This projected reduction in forecast can be attributed to two main reasons, which are: (i) £10m underspend resulting from delays to the golden brick payment for Welbourne due to archaeological discoveries on site, which is now likely to take place in Q2, 2020/21. (ii) The remaining balance is due to anticipated reduction in forecast on acquisitions of existing property to be used as temporary accommodation for homeless households. In Q2, the HRA capital programme was increased by £70.4m re: £57.6m in respect of the acquisition of existing properties to be used as temporary accommodation for homeless households and £12.8m for funding new homes building and new homes. Whilst the plan is still on track, it is anticipated that a significant amount of the spend is likely to take place in the financial year 2020/21. However, there is a significant property acquisition in process that may incur expenditure this financial year.

#### **9.8 Your Council**

The projected outturn is £0.271m more than projected at Q2, which is a minor improvement.

### **10 Contributions to Strategic Outcomes**

10.1 Adherence to strong and effective financial management will enable the Council to deliver it's stated objectives and priorities.

### **11 Statutory Officers Comments**

#### Finance

11.1 This is a report of the Director of Finance and therefore all finance implications have been highlighted in the body of the report.

#### Strategic Procurement:

- 11.2 Strategic Procurement notes the contents of this report and will continue to work with services to enable cost reductions.

#### Legal

- 11.3 The Assistant Director of Corporate Governance has been consulted on this report.
- 11.4 Section 28 of the Local Government Act 2003 imposes a statutory duty on the Council to monitor during the financial year its expenditure and income against the budget calculations. If the monitoring establishes that the budgetary situation has deteriorated, the Council must take such action as it considers necessary to deal with the situation to find an alternative way to balance its budget. This could include action to either alter income or expenditure in the rest of the year.
- 11.5 The Council must act reasonably and in accordance with its statutory duties and responsibilities when taking the necessary action to reduce the overspend.
- 11.6 The Cabinet is responsible for approving virements in excess of certain limits as laid down in the Financial Regulations at Part 4 Section I, and within the Executive's functions at Part 3 Section C, of the Constitution.

#### Equalities

- 11.7 The Council has a public sector equality duty under the Equalities Act (2010) to have due regard to:
- Eliminate discrimination, harassment and victimisation and any other conduct prohibited under the Act;
  - Advance equality of opportunity between people who share those protected characteristics and people who do not;
  - Foster good relations between people who share those characteristics and people who do not.
- 11.8 The three parts of the duty apply to the following protected characteristics: age, disability, gender reassignment, pregnancy/maternity, race, religion/faith, sex and sexual orientation. Marriage and civil partnership status apply to the first part of the duty.
- 11.9 This report provides an update on the Council's financial position for Quarter 3 and details the required budget changes needed to respond to the changing financial scenario and the delivery of the MTFS. The report highlights both the context and planned mitigations to address current budget overspends.
- 11.10 With a challenging financial environment and increasing demand for services, it is becoming more difficult to mitigate against negative equality impacts. Ensuring a fair and equal borough is a priority for the Council and this is reflected in the objectives and performance targets set out in the 2019-23 Borough Plan.
- 11.11 With this in mind, and given the impact on services of savings targets, all agreed MTFS savings (2019/20) were subject to equality impact assessments as part of the report to

Full Council in February 2019. The Council continues to assess the equalities impact of budget changes and the associated mitigating actions.

- 11.12 Any new initiatives or planned mitigating actions that may have an impact beyond that identified within the MTFS impact assessment process should be subject to new equality impact assessments.

## **12 Use of Appendices**

Appendix 1 – Directorate Level Forecast  
Appendix 2 – HRA Forecast  
Appendix 3 – MTFS Savings Delivery  
Appendix 4 – Capital Programme Level Forecast  
Appendix 5 – Virements  
Appendix 6 – Debt Write-Off

## **13 Local Government (Access to Information) Act 1985**

- 13.1 For access to the background papers or any further information, please contact Frances Palopoli – Head of Corporate Financial Strategy & Monitoring extn 3896



PRIORITY	2019/20 Revised Budget	Q3 Outturn Forecast	Q3 Forecast to Budget Variance	Q2 Forecast to Budget Variance	Movement in Variance from Q2 to Q3
<b>PEOPLE : CHILDREN'S</b>	<b>67,563,582</b>	<b>68,680,335</b>	<b>1,116,753</b>	<b>156,424</b>	<b>960,329</b>
PEO_CY_CH.PR Childrens	55,382,148	56,642,681	1,260,533	411,391	849,142
PEO_CY_COM.PR Children's Commissioning	3,245,450	3,256,168	10,718	-86,421	97,139
PEO_CY_PH.PR Children's Public Health	5,911,070	5,911,070	0	0	0
PEO_CY_SL.PR Schools & Learning	3,024,914	2,870,416	-154,498	-168,547	14,049
<b>PEOPLE : ADULTS</b>	<b>87,238,846</b>	<b>91,668,401</b>	<b>4,429,555</b>	<b>3,764,385</b>	<b>665,170</b>
PEO_AS_ASC.PR Adults Social Care	71,369,676	75,027,786	3,658,110	3,058,740	599,370
PEO_AS_COM.PR Adults Commissioning	4,726,320	5,228,485	502,165	380,672	121,493
PEO_AS_PH.PR Adults Public Health	11,142,850	11,412,130	269,280	324,973	-55,693
<b>PLACE</b>	<b>31,377,128</b>	<b>31,378,775</b>	<b>1,647</b>	<b>313,687</b>	<b>-312,040</b>
PLA_COM.PR Environment & Neighbourhood	28,695,978	28,786,786	90,808	488,257	-397,449
PLA_COMSIN.PR Commissioning (Culture Museum & Archives)	731,150	641,989	-89,161	-174,570	85,409
PLA_CFO.PR Chief Finance Officer (Alexandra Palace)	1,950,000	1,950,000	0	0	0
<b>ECONOMY</b>	<b>5,889,496</b>	<b>6,585,560</b>	<b>696,064</b>	<b>668,535</b>	<b>27,529</b>
ECO_PRD.PR Housing Regeneration & Planning	240,945	240,945	0	0	0
ECO_HSEGWT.PR Housing	245,040	245,040	0	0	0
ECO_PLAN.PR Planning Building Standards	2,646,513	2,716,593	70,080	50,000	20,080
ECO_PCP.PR Property & Capital Projects	-1,913,580	-1,283,756	629,824	622,375	7,449
ECO_REGEN.PR Regeneration & Economic	4,670,578	4,666,738	-3,840	-3,840	0
<b>HOUSING</b>	<b>20,305,676</b>	<b>20,070,192</b>	<b>-235,484</b>	<b>-116,866</b>	<b>-118,618</b>
AH03.PR Housing Demand	9,885,303	12,867,431	2,982,128	2,852,405	129,723
AH05.PR Housing Commissioned Services	519,556	-2,446,959	-2,966,515	-2,852,405	-114,111
HOU_COMSIN.PR Commissioning	8,742,494	8,622,381	-120,113	-16,866	-103,247
HOU_DEN.PR Environment & Neighbourhood	1,158,323	1,027,339	-130,984	-100,000	-30,984
<b>YOUR COUNCIL</b>	<b>28,807,272</b>	<b>28,327,351</b>	<b>-479,921</b>	<b>463,140</b>	<b>-943,061</b>
COU_CFO.PR Chief Finance Officer	15,056,233	14,892,913	-163,320	164,333	-327,653
COU_CG.PR Corporate Governance	2,491,590	2,622,090	130,500	100,500	30,000
COU_CCS.PR Corporate & Customer Services	9,888,917	10,184,180	295,263	244,351	50,912
COU_CE.PR Chief Executive	289,690	272,900	-16,790	-16,790	0
COU_SCO.PR Strategy & Communication	256,095	-47,318	-303,413	-343,133	39,720
COU_HR.PR Human Resources	67,926	286,485	218,559	232,276	-13,717
COU_IT.PR IT Digital Services	292,673	-807,327	-1,100,000	0	-1,100,000
COU_TR.PR Transformation & Resources	650,908	716,882	65,974	83,534	-17,560
COU_SP.PR Strategic Procurement	-186,760	206,546	393,306	-1,932	395,238
<b>PRIORITY TOTAL</b>	<b>241,182,000</b>	<b>246,710,614</b>	<b>5,528,614</b>	<b>5,249,304</b>	<b>279,310</b>

## Appendix 2 : HRA Forecast

HRA BUDGET 2019/20	2019/20 Revised Budget	Q3 2019/20 Actual Spend	Q3 2019/20 Forecast	Q3 2019/20 Forecast Variance	Q2 2019/20 Forecast Variance	Forecast Variance Movement Q3 v Q2
	£000's	£000's	£000's	£000's	£000's	£000's
<b>UE0721 Managed Services Income</b>						
H39001 Rent - Dwellings	-79,091	-59,446	-79,268	-177	-245	68
H39101 Rent - Garages	-740	-623	-829	-89	-109	20
H39102 Rent - Commercial	-738	-738	-738	0	0	0
H39201 Income - Heating	-294	-448	-596	-302	-307	5
H39202 Income - Light and Power	-1,098	-808	-1,075	23	21	2
H39301 Service Charge Income - Leasehold	-6,842	-7,510	-7,425	-583	-662	78
H39401 ServChgInc SuppHousg	-1,495	-1,090	-1,461	34	1	33
H39402 Service Charge Income - Concierge	-1,668	-1,155	-1,534	134	126	8
H39405 Grounds Maintenance	-2,525	-1,858	-2,473	51	48	3
H39406 Caretaking	-1,874	-1,339	-1,792	82	79	2
H39407 Street Sweeping	-2,187	-1,695	-2,256	-70	-74	4
H40102 Water Rates Receivable	0	-1	-1	-1	0	-1
H40404 Bad Debt Provision - Leaseholders	18	0	18	0	0	0
<b>UE0721 Managed Services Income TOTAL</b>	<b>(98,533)</b>	<b>(76,711)</b>	<b>(99,431)</b>	<b>(899)</b>	<b>(1,120)</b>	<b>221</b>
	£000's	£000's	£000's	£000's	£000's	£000's
<b>UE0722 Managed Services Expenditure</b>						
H31300 Housing Management WG	23	15	23	0	0	0
H32300 Housing Management NT	28	34	36	8	0	8
H33300 Housing Management Hornsey	0	17	22	22	0	22
H33400 TA Hostels	246	191	250	4	0	4
H34300 Housing Management ST	9	30	32	23	0	23
H35300 Housing Management BWF	11	0	11	0	0	0
H36300 Rent Accounts	0	8	0	0	0	0
H36400 Accountancy	0	10	0	0	0	0
H37210 Under Occupation	167	56	90	-77	0	-77
H39002 Rent - Hostels	-1,967	-1,378	-1,831	137	141	-4
H39404 Service Charge Income - Hostels	-332	-241	-320	12	13	-1
H40001 Repairs - Central Recharges	2	-19	0	-2	-2	0
H40004 Responsive Repairs - Hostels	378	26	380	2	303	-301
H40101 Water Rates Payable	0	29	29	29	16	14
H40104 HousMgmntRechg Central	107	123	123	16	16	0
H40111 Other RentCollection	135	64	135	0	-15	15
H40201 Management Special - BWF	0	-6	0	0	0	0
H40202 Management Special - Nth Tott	0	-30	0	0	0	0
H40203 Management Special - Sth Tott	0	-25	0	0	0	0
H40204 Management Special - Wood Grn	0	-25	0	0	0	0
H40205 Management Special - Hornsey	0	-19	0	0	0	0
H40206 HousMgmntRechg Energy	731	757	758	28	0	28
H40208 Special Services Cleaning	2,789	56	2,789	0	0	0
H40209 Special Services Ground Maint	1,838	186	1,838	0	0	0
H40212 HRA Pest Control	290	130	290	0	0	0
H40213 Estate Controlled Parking	116	8	101	-15	-30	15
H40303 Supporting People Payments	1,816	1,366	1,816	0	0	0
H40309 Commercial Property - Expenditure	0	1	1	1	1	0
H40401 Bad Debt Provision - Dwellings	656	0	656	0	0	0
H40406 Bad Debt Provisions - Hostels	68	-31	81	13	0	13
H40801 HRA - Council Tax	150	223	460	310	317	-7
<b>UE0722 Managed Services Expenditure TOTAL</b>	<b>7,259</b>	<b>1,557</b>	<b>7,769</b>	<b>511</b>	<b>760</b>	<b>(249)</b>
	£000's	£000's	£000's	£000's	£000's	£000's
<b>UE0731 Retained Services Expenditure</b>						
H38002 Anti Social Behaviour Service	778	1	778	0	0	0
H39601 Interest Receivable	-296	0	-296	0	0	0
H40112 Corporate democratic Core	586	557	557	-30	-30	0
H40301 Leasehold Payments	-139	17	-139	0	0	0
H40305 Landlords Insurance - Tenanted	318	0	318	0	0	0
H40306 Landlords - NNDR	135	0	135	0	0	0
H40308 Landlords Insurance - Leasehold	1,530	1,389	1,530	0	0	0
H40501 Capital Financing Costs	11,872	0	11,872	0	0	0
H40601 Depreciation - Dwellings	15,506	0	15,506	0	0	0
H40805 ALMO HRA Management Fee	40,482	30,190	40,482	0	0	0
H49000 Housing Revenue Account	16,361	0	16,361	0	0	0
H60002 GF to HRA Recharges	2,973	0	2,973	0	0	0
H60003 Estate Renewal	0	192	0	0	0	0
H60004 HIERS/ Regeneration Team	884	365	884	0	0	0
S14400 Supported Housing Central	284	186	284	0	0	0
<b>UE0731 Retained Services Expenditure TOTAL</b>	<b>91,274</b>	<b>32,896</b>	<b>91,244</b>	<b>(30)</b>	<b>(30)</b>	
<b>Balance of HRA Account</b>		<b>(42,258)</b>	<b>(418)</b>	<b>(418)</b>	<b>(390)</b>	<b>(28)</b>

MTFS Savings Tracker			Appendix 3		Green	Saving met in full and on time	
Priority: Children's					Amber	Saving will slip but in year mitigation identified	
Period: 09 (Q3)					Red	Saving fully/partially unachievable - no mitigation	
MTFS Saving s Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Status	Comment on Delivery RAG Status
PC1	Reduce the number of agency staff	Reduce the the number of agency staff through delivering an effective recruitment and retention strategy.	196	11	Green	Although there has not been a significant reduction in the level of agency staff. Specific proposals to recruit newly qualified social workers have delivered £150K of savings and are forecast to deliver £185K . Across the key social care services the staffing costs are being managed within budget so no shortfall is being recorded.	On track.
PC2	Reduce operational costs	Reduce operational costs through streamlining management and staffing and improving efficiency in teams	69	(46)	Green	Overachieved this saving and the forecast saving is £115K.	On track.
			248	3	Green	£245K delivered through a restructure in the Children's Centres in 2018/19. New structure already implemented.	On track.
			30		Green	On track.	On track.
PC3	Reduce the costs of placements	Reduce the costs of placements through an effective inhouse foster carer recruitment and retention strategy and through effective brokerage and negotiation of placements	90	79	Red	There is slippage in delivering these savings as invest to save projects were only agreed in July 2019 and recruitment to key posts has taken time with key officers such as the marketing officer due to start on 27 January. Therefore the savings have had to be re-profiled. Additionally the net gain in foster carers has reduced as a result of resignations. Seven new foster carers had been recruited but five resigned resulting in a net gain of two. in addition only three of the new foster carers have a current placement. Savings based on the one foster carer to the end of the year are in the region of £11K.	There is some slippage in delivering these savings as invest to save projects were agreed in July 2019 and savings have had to be reprofiled.
		Timely adaptation of properties for children with disabilities	175	46	Amber	Savings of £96K plus £33K have been identified in relation to this saving. One other child's placement is being tracked as it is likely to deliver savings.	Savings of £129K has been identified in relation to this saving. One other child's placement is being tracked as it is likely to deliver savings.
		Commission a range of supported housing services for young care leavers	136	(20)	Green	Achieved £77K saving to date and if all placements continue, £156K will be achieved.	On track.
		Commission respite care following the agreed closure of Haslemere	145		Green	Delivered.	On track.
		Enhance the brokerage teams to improve negotiation of packages and management of direct payments	75	25	Amber	£50K saving forecast. Savings to be quality assured by Finance.	Further work required to evidence savings delivery
		Ensure that children with Special Education Needs and Disabilities placed in out-of-borough schools are receiving independent travel training to encourage independence where appropriate	125	125	Red	There is delay in delivering these savings as the SEND invest to save project has not been agreed to progress.	There is delay in delivering these savings as the SEND invest to save project is still to be approved by Cabinet
		Mitigating savings have been delivered in 19/20 through a reduction in legal spend.	0	(479)	Green	Savings have been delivered through a reduction in care proceedings. Children's Social Care has a budget of £1.917M in 2019/20 and the above table indicates that expenditure to date is £ 1,544,789 (£ 1,424,111 in period 8). The end of year forecast is now projected to be £2,059,719M – this is a predicted reduction of £479K in spend compared to 2018/19.	

MTFS Savings Tracker			Appendix 3				
Priority: Children's							
Period: 09 (Q3)							
MTFS Saving s Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Status	Comment on Delivery RAG Status
PC4	Safeguarding and Social Care and Early intervention and preventing demand	Prevent demand and costs through an effective prevention and intervention approach that means children and families are supported to avoid the care system and that where children are in care (particularly young adolescents) they are supported to return home safely wherever possible.	290	290	Red	The number of children in care is currently showing a significant reduction since the end of 2019, from 429 to 392 at the end of December. The number of children in care do rise and fall throughout the year and this is a number that we track weekly. Although the service has been effective in keeping children out of care, the placements budget is currently showing a pressure of £358K. This is mainly in relation to residential placements and residential school placements which are some of the more costly placements that children need. There have been two new residential placements in period 9 and increases to packages for some children already in care. Additionally some placements (including secure, residential and mother and baby) are showing rising costs. As part of our Edge of Care approach one child has been kept out of care for 3 weeks. However this could not be maintained and the child has had to be taken into care for their safety. There is currently a further child being supported to stay out of care however this work has only just begun and there are another 4 children being assessed currently for eligibility for this support.	On track.
PC5	Increase income generation	Increase income through delivering services to schools and work with partners to ensure fair contributions to services for children.	23		Green	The service needs to deliver income of £157,730 to be on budget - the stretch target of £23K is part of this income target. Income to date of £63K is showing for booked services and income of £58K grant funding has been received. The next significant period for bookings is in January and the service is forecasting to achieve the target.	On track.
Total: People (Childrens)			1,602	34			

<b>MTFS Savings Tracker</b>			<b>Appendix 3</b>		<b>Green</b>	Saving met in full and on time
<b>Priority: Adults</b>					<b>Amber</b>	Saving will slip but in year mitigation identified
<b>Month 9 - Quarter 3</b>					<b>Red</b>	Saving fully/partially unachievable - no mitigation
<b>MTFS Savings Ref</b>	<b>Saving proposal</b>	<b>Description</b>	<b>2019/20 £'000s</b>	<b>2019/20 Projected Full Year Savings £'000s</b>	<b>RAG Status (Delivery of 2019/20 Saving)</b>	<b>Comments</b>
<b>People (Adults)</b>						
B2.7	Haringey Learning Disability Partnership	The Haringey Learning Disability Partnership, working jointly with Children's Services and with key partners such as the Clinical Commissioning Group and the London Borough of Islington, will implement a coherent strategy that aims to bring Haringey's demand and spending on adults with learning disabilities in line with our statistical neighbours and limit growth in spending in line with population growth.	1,200	600	<b>Red</b>	Slippage in savings. Partial mitigations are being met by savings in lines B2.9 & PA2.
B2.8	Mental Health	Working with our delivery partner, Barnet, Enfield & Haringey Mental Health Trust, the Clinical Commissioning Group and our communities to strengthen the prevention and 'enablement' pathways for mental health and to ensure the support we provide minimises the long-run dependency of adults with mental health issues. For those whose needs require a social care intervention, we will develop the market and look at new commissioning arrangements to improve value for money as well as promoting choice and control for the service user.	450	270	<b>Red</b>	Slippage in savings. Partial mitigations are being met by savings in lines B2.9 & PA2.
<b>MTFS Savings Ref</b>	<b>Saving proposal</b>	<b>Description</b>	<b>2019/20 £'000s</b>	<b>2019/20 Projected Full Year Savings £'000s</b>	<b>RAG Status (Delivery of 2019/20 Saving)</b>	
<b>People (Adults)</b>						
B2.9	Adults OP / PS / SS	Working with the CCG, acute providers and primary care to extend independence, choice and control to those with physical support needs and further strengthen the pathways that prevent, reduce and delay the need for social care.	920	1,100	<b>Green</b>	Exceeded savings target.
PA1	Charging for Managed Accounts	Introduce an administration fee for setting up and maintenance of care packages for Appointeeships and Self Funders. the fee would be comparable to existing charges levied for Deputyship clients.	120	60	<b>Amber</b>	Delayed implementation, agreed at Dec 2019 Cabinet.
PA2	Fast tracking financial assessments	Speed up the process of financial assessment so that charging starts as soon after the start of services as possible. The saving lies largely in reducing levels of debt and the costs of recovering overpayments rather than any additional costs to the user of this approach.	140	500	<b>Green</b>	Exceeded savings target.

MTFS Savings Tracker			Appendix 3			
Priority: Adults						
Month 9 - Quarter 3						
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	RAG Status (Delivery of 2019/20 Saving)	
<b>People (Adults)</b>						
PA3	Capitalisation of CAS	Capitalise the majority of the operating and equipment costs of the Community Alarms Service. Because installation of a CAS solution can be considered the provision or adaptation of fixed assets for the benefit of our residents, there is scope for capitalisation of associated spending within financial regulations	177	177	Green	On track.
PA4	Housing Related support	Fund housing advice and support currently provided from Adult Social Care budgets through the Flexible Homelessness Support Grant whilst we transform these services and create longer term, more sustainable funding routes over the next 3 years.	600	400	Amber	Slippage in savings.
PA5	In-House Negotiator	Expand in house Care Negotiator capacity to work with providers on reducing the cost of care packages in relation to overcharging against service user needs.	116	168	Green	Exceeded savings target.
PA6	Transfer of High Cost Day Opps	Lease three ex-day centre premises to a local provider to support 15-20 service users at reduced cost, and closer to their existing support networks.				
<b>MTFS Savings Ref</b>						
<b>People (Adults)</b>						
PA7	Public Health (Sexual Health)	Realise savings based on efficiencies already achieved in the provision of open access sexual health services	267	267	Green	On track.
PA8	Investment of drug and alcohol savings in preventative services for adults and families, targeting health inequalities	Retendering of the three core substance misuse adult contracts has created savings, available from January 2019. Use these savings for investment in areas to improve health and wellbeing, with a split between cashable savings and investments in preventative services that reduce health inequalities	400	400	Green	On track.
<b>Total: People (Adults)</b>			<b>4,390</b>	<b>3,942</b>		

<b>MTFS Savings Tracker</b>			<b>Appendix 3</b>			Green	Saving met in full and on time	
<b>Priority: Place</b>						Amber	Saving will slip but in year mitigation identified	
<b>Period: 09 (Q3)</b>						Red	Saving fully/partially unachievable - no mitigation	
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status	Proposed action plan to mitigate shortfall
<b>Place</b>								
PL1	Additional HMO Licensing Scheme for HMO	Extend the current Additional Licensing scheme for HMOs not governed by Mandatory Licensing and introduce a Selective Licensing scheme to 20% of its geographical area for all other private sector dwellings covered by the Housing Act 2004. All licensing schemes are intended to address the impact of poor quality housing, rogue landlords and anti-social tenants.						
PL2	Review and Extension of CPZ coverage	The proposal is an accelerated programme this year to 'catch up', which will allow us to deliver to residents and Member expectations, make appropriate provision for running costs, dealing with current budget gaps, while generating a surplus to be treated as new savings.	500	400	100	Green	Ongoing works - CPZ coverage scheduling is part of the Parking Transformation Programme	The additional income is being achieved through new CPZs but not enough at present to also compensate for compliance levels in existing CPZs.
PL3	Waste, CS & Enforcement: Efficiency Savings on Veolia Contract	Efficiency savings secured in recent contract negotiations with Veolia. Will be delivered with no impact on services or performance.	100	100	0	Green	Achieved through contract delivery	
PL4	Increase in Moving Traffic Enforcement	The parking and traffic enforcement service enforces moving traffic contraventions at a number of locations. Moving traffic enforcement is undertaken by CCTV camera. Capital investment £40k - Infrastructure measures	260	150	110	Amber	Implemented as part of the Parking Transformation Programme - data analysis is being undertaken	New sites are achieving projected savings, but delivered later than anticipated hence part year effect only. However compliance levels are high with a reduction in overall CCTV income levels.
PL5	Healthmatic Toilets	Savings accruing from removal of two automated WCs (already agreed and achieved)	30	30	0	Green	Delivered	
PL6	Extending parking enforcement	This is an invest to save bid. The parking on-street, off street and CCTV enforcement operations are run in-house. Additional staffing, including management is required. This will increase enforcement capacity, and associated income which will cover staffing costs and mitigate some of the current income deficit.	350	250	100	Amber	Ongoing works - Extending parking enforcement scheduling is part of the Parking Transformation Programme	While recruitment is an issue, those savings are being partly achieved in 19/20 & FYE achieved in 20/21.
PL7	Litter Enforcement	The proposal is to consider the option for an in-house service provision based on a pilot with an external contractor, Kingdom, from November 2016 to September 2017. An in-house litter enforcement provision would enable the Council to retain 100% of all Fixed Penalty Notice (FPN) income received.						
PL8	Soft FM Efficiency	Re-commissioning of soft FM services and services delivered through Amey contract (e.g. efficiencies in postage & franking, front of house, security).	25	25	0	Green	Achieved through contract delivery	
PL9	Leisure centre concessions	Reduce the number of people eligible for concessionary rates at Fusion Leisure Centres.						
PL10	London Construction Programme Revenue	Over-achieved income from subscriptions to the new Dynamic Purchasing System for the London Construction Company, managed by Haringey's Procurement service.	200	0	200	Red	Income generated through the LCP/DPS increase in subscriptions has not been achieved. Delays in projects/approvals has impacted the timing of when contractors will start on site and when the LCP can invoice. This is in accordance with the respective contract and financial regulations. These will now fall into 2020/21 fiscal year	Deferred savings  It is not anticipated there is a need to revisit the Strategic Procurement budget going forward. The LCP has a 2020/21 committed pipeline and the addition of deferred revenue not on site within 2019/20, with an expectation of significant further commitment over the coming months.
PL11	Flexible Police Resourcing	The proposal is to not extend the current contract for Flexible Police Resourcing beyond March 2019. The funding for the team enables the tasking of police officers along with the wider partnership i.e. trading standards, CCTV, ASB enforcement to hotspots in the borough. The service also uses the team to deal with Travellers and to support partnership enforcement activities.	200	200	0	Green	Achieved - Funding agreement ceased March 2019	
PL12	Waste Service Programme	Review of all waste and street cleansing services to identify potential savings						
PL13	Parking Transformation Programme	Parking Transformation Programme to deliver significant improvements to this service over the coming three years. Includes a CPZ rollout programme taking the borough to 100% coverage, and extending parking permit charging models to tackle emissions from Diesel vehicles						
<b>Total: Place</b>			<b>1,665</b>	<b>1,155</b>	<b>510</b>			

MTFS Savings Tracker				Appendix 3			Green	Saving met in full and on time	
Priority: Economy							Amber	Saving will slip but in year mitigation identified	
Period: 09 (Q3)							Red	Saving fully/partially unachievable - no mitigation	
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status		Proposed action plan to mitigate shortfall
EC1	Carbon Management	Saving £60k from the Carbon Management Service's base budget, replacing this with an income of the same amount from Planning Service. The Carbon Management Service will increase its support to the Planning Service through advice and technical specification on planning applications and issues related to carbon reduction, energy and sustainability.	60	60	0	Green	Savings are met and on track		
EC2	Reduction in consultancy budget	Saving £75k from central budget typically allocated to cover large contracts and project delivery requirements. As some Tottenham Regeneration activities shift from a focus on initial strategies and feasibility work to delivery stage, there is increasing scope to explore funding these types of contracts from other sources, including but not limited to capitalisation of costs, utilising both internal and external funding sources.	75	75	0	Green	Savings are achieved		
EC3	Deletion of senior post	The Strategic Director of Regeneration, Planning & Development was re-designated as Director of Housing, Regeneration and Planning, and along with this, it was proposed to delete the Director of Regeneration post.	225	225	0	Amber	There is a risk of a £100k overspend in RPD41 this financial year. This is because a full-year savings of £160k was taken as part of a proposal (which was not submitted by Regen) to delete a senior post; however, the relevant officer remained in post for the first quarter of the year, and there is therefore £47k of unbudgeted costs incurred thus far.		Currently assumed that this will have to be met from within RPD4 revenue
EC4	Tackling uncrystallised debt	This proposal comprises an opportunity to achieve new income potential by starting a process of tackling the uncrystallised debt in the commercial portfolio	50	50	0	Green	Savings are achieved		
EC7	Strategic Property Services	This proposal comprises a number of activities to drive out efficiencies in the service, including; better management of Hornsey Town Hall,	500	500	0	Green	This is well on course to be achieved, however we are working closely with legal to ensure lease renewals are completed on a timely basis		Working closely with Legal to ensure further renewals and reviewed are completed as planned
A6.8	Alexandra House Decant	The proposal is to vacate 5 floors of Alexandra House in 2017 and the remaining floors in the following twelve months. Realisation of savings will depend on renegotiation of rent as we vacate the building or our ability to sub-let those floors we do vacate. Hence, the cost/benefit model assumes savings appearing in 2018/19 and 2019/20.	750	0	750	Red	Alex House Decant remains mostly unachieved. The total saving is £1m (£250k assumed in 18/19). Current agreed subletting will bring in £200k, leaving a net pressure of £800k against the total saving. Efforts to generate tenants for Alex House continue.		
			1,660	910	750				



<b>MTFS Savings Tracker</b>			<b>Appendix 3</b>			Green	Saving met in full and on time
<b>Priority: Housing</b>						Amber	Saving will slip but in year mitigation identified
<b>Period: 09 (Q3)</b>						Red	Saving fully/partially unachievable - no mitigation
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status
B5.1	Housing	Additional savings in 19/20 by recommissioning community based homelessness prevention work.	120	120	0	Green	
HO1	Temporary accommodation reduction plan	Reduce TA costs, as detailed in the TA Reduction Plan. Proposals include initiatives to prevent homelessness, improve economic position of those in TA, and help support those in TA to move on. Revenue costs covered by the Flexible Homelessness Support Grant. Plan also includes proposals to increase supply of low cost TA through new purchase, repair and management joint venture partnership, and capital investment in new Community Benefit Society. Please note that due to the additional costs incurred due to unforeseen works at BWF, it may not be possible to meet the projected savings.	920	920	0	Green	The saving has already been taken from the budget, and although it was to be funded by transferring to cheaper accommodation it will now be offset by additional FHSG.
EC6	Explore opportunities to capitalise development team costs	Proposal to charge salaries of staff within housing development and enabling team to the Housing Revenue Account, as their work is now focused on bringing forward sites for direct housing development. Approximately 40% of salaries are currently funded by the HRA, and it's proposed to increase this to 100%.	150	150	0	Green	This saving has already been taken from the budget and has been funded by charging council housing project managers to the HRA.
			<b>1,190</b>	<b>1,190</b>	<b>0</b>		

MTFS Savings Tracker		Appendix 3								
Priority: Your Council						Red	Saving fully/partially unachievable			
Period: 09 (Q3)						Amber	Saving achievable but full/partial slippage required			
						Green	Saving met in full and on time			
MTFS Savings Ref	Saving proposal	Description	2019/20 £'000s	2019/20 Projected Full Year Savings £'000s	2019/20 Savings (surplus)/ shortfall £'000s	RAG Status (Delivery of 2019/20 Saving)	Comment on Delivery RAG Status	Proposed action plan to mitigate shortfall	Value of Mitigation £'000s	Net impact on 2019/20 Budget Monitoring £'000s
<b>Your Council (incl Council-Wide)</b>										
A6.3/A6.4	FOBO - SSC and Customer Services	A series of individual service improvement / efficiency opportunities within SSC and Customer Services.	1,500	1260	240	Amber	The reduction in the in-year saving is mainly due to the acceptance that staff cannot or will not be released by 01-10-19 due to their required notice periods following consultation (most staff are on 3 months' notice) or anticipated delays in fully implementing and measuring the impact of changed processes/technology etc. before releasing staff.	The programme will continue to work with the business to try to deliver the savings as planned, or to identify other activities that could 'bridge the gap'. This gap bridging work will form an ongoing part of the project board's agenda.	0	240
A6.1	Legal Services	Reduction in staffing and other related expenditure - dependent on a reduction in demand for Legal Services in particular in Adult Services, Children Services, Regeneration and Property	150	150	0	Green	The staffing restructure was implemented on time. The additional income is on track to meet the increased income target.			0
YC1	Out of home advertising income generation	The proposal is to recommission the street furnishing advertising contract. Moving to digital display to ensure communication messages can be updated quickly, and to remove printing costs.	129	129	0	Green				0
YC2	Remove ward budgets	Remove existing provision for Ward Budgets to fund community projects	190	190	0	Green				0
YC3	Growing Libraries Income	To grow the level of income from libraries estate as part of a developing libraries strategy.	100	25	75	Red	The planned commercialisation revenue stream from advertising (£40k) will now come on stream in 2020/21. Increased income from public printing is on target but other potential income growth is unlikely to be realised this year.	Following readvertisement. An Income & Projects officer for libraries will take up post at the end of October. The priority is to review fees and charges, specifically room hire with any changes approved by cabinet, ensure the consistent application of charges and explore commercial use e.g workspaces.	0	75
	Reduction in SAP Costs	Identify contractual savings in licensing, support and hosting	300	189	111	Amber	SAP licence moved from SAP to Support Revolution saving £189k. The remainder of the saving will be met when the Council moves to a new hosted contract from April 20 (Approved at October Cabinet).	Alternative savings from other contract renewals as they fall due (Digital Services is projecting to be on budget at year end).	111	0
<b>Total: Your Council</b>			<b>2,369</b>	<b>1,943</b>	<b>426</b>				<b>111</b>	<b>315</b>

APPENDIX 4:											
Priority	Scheme Ref	Scheme Description	2019/ Original Budget (£'000)	2018/ Capital Slippage (£'000)	Budget Adjustments (£'000)	2019/20 Revised Budget after Adjustments (£'000)	2020/21 Budget (£'000)	2021/22 Budget (£'000)	2022/23 Budget (£'000)	2023/24 Budget (£'000)	Total (£'000)
People - Children's	101	Primary Sch - repairs & maintenance	1,030	767	0	1,797	1,000	1,000	1,000	1,000	5,797
People - Children's	102	Primary Sch - mod & enhance (Inc SEN)	5,970	4,408	0	10,378	4,800	5,355	1,525	1,480	23,538
People - Children's	103	Primary Sch - new places	162	203	0	365	39	0	0	0	404
People - Children's	104	Early years	93	19	0	112	93	0	0	0	206
People - Children's	109	Youth Services	14	110	0	124	0	0	0	0	124
People - Children's	110	Devolved Sch Capital	531	0	(18)	513	531	531	531	531	2,637
People - Children's	114	Secondary Sch - mod & enhance (Inc SEN)	3,552	200	0	3,752	4,200	750	110	0	8,812
People - Children's	115	Secondary Estate Mixed Development - Fortismere Secondary School	400	0	0	400					400
People - Children's	117	Children Safeguarding & Social Care	0	170	340	510	0	0	0	0	510
People - Children's	118	Special Educational Needs Fund (New Provision Fund)	0	10	213	223	0	0	0	0	223
People - Children's	199	P1 Other (inc Con't & Social care)	0	571	(340)	231	0	0	0	0	231
		<b>People - Children's</b>	<b>11,752</b>	<b>6,457</b>	<b>195</b>	<b>18,404</b>	<b>10,663</b>	<b>7,636</b>	<b>3,166</b>	<b>3,011</b>	<b>42,880</b>
People - Adults	201	Aids, Adap's & Assistive Tech -Home Owners (DFG)	2,193	0	168	2,361	2,193	2,193	2,193	2,193	11,133
People - Adults	207	New Day Opp's Offer	0	27	250	277	0	0	0	0	277
People - Adults	208	Supported Living Schemes	1,500	745	(304)	1,941	1,500	1,500	1,500	0	6,441
People - Adults	209	Assistive Technology	500	620	0	1,120	500	500	500	0	2,620
People - Adults	211	Community Alarm Service	177	0	0	177	177	177	177	177	885
People - Adults	212	Linden House Assisted Living Development	0	756	420	1,176	0	0	0	0	1,176
People - Adults	213	Canning Crescent Assisted Living	500	342	0	842	4,200	1,750	250	0	7,042
People - Adults	214	Osborne Grove Nursing Home	500	156	0	656	1,500	6,000	2,250	500	10,906
People - Adults	216	Homelessness Hub	100	259	0	359	0	0	0	0	359
		<b>People - Adults</b>	<b>5,470</b>	<b>2,905</b>	<b>534</b>	<b>8,909</b>	<b>10,070</b>	<b>12,120</b>	<b>6,870</b>	<b>2,870</b>	<b>40,839</b>

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Place	301	Street Lighting	1,300	(29)	0	1,271	1,300	1,300	1,300	1,300	6,471
Place	302	Borough Roads	4,189	(8)	(380)	3,801	3,689	3,689	3,689	3,689	18,557
Place	303	Structures(Highways)	394	1,180	(800)	774	800	0	0	0	1,574
Place	304	Flood Water Management	590	48	0	638	620	650	680	710	3,298
Place	305	Borough Parking Plan	322	310	478	1,110	0	0	0	0	1,110
Place	307	CCTV	2,109	(2)	0	2,107	0	830	1,000	200	4,137
Place	309	Local Implementation Plan(LIP)	2,500	717	934	4,151	2,500	2,500	2,500	2,500	14,151
Place	310	Developer S106/S278	750	264	0	1,014	750	750	750	750	4,014
Place	311	Parks Asset Management	300	(74)	282	508	300	300	300	300	1,708
Place	313	Active Life in Parks:	230	170	(150)	250	230	230	230	230	1,170
Place	314	Parkland Walk Bridges	1,000	1,258	(1,200)	1,058	2,200	0	0	0	3,258
Place	316	Asset Management of Council Buildings	4,326	1,218	(116)	5,428	5,991	4,651	4,331	1,381	21,782
Place	317	Down Lane MUGA	0	415	0	415	0	0	0	0	415
Place	320	LCP - Dynamic Purchasing System	0	157	0	157	0	0	0	0	157
Place	321	MOPAC - Crime & Disorder Reduction	0	121	90	211	0	0	0	0	211
Place	322	Finsbury Park Over 8 Play Space	600	566	100	1,266	600	600	600	600	3,666
Place	323	Parking Strategy	1,000	0	240	1,240	321	0	0	0	1,562
Place	325	Parks Vehicles	720	0	(720)	0	720	0	0	0	720
Place	332	Disabled Bay/Blue Badge	0	0	380	380	0	0	0	0	380
		Place	20,330	6,311	(861)	25,780	20,021	15,500	15,380	11,660	88,341

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Economy	401	Tottenham Hale Green Space	0	5,625	(3,289)	2,336	7,235	900	2,680	600	13,751
Economy	402	Tottenham Hale Streets	14,007	10,357	(19,527)	4,837	22,495	5,097	1,363	450	34,241
Economy	406	Opportunity Investment Fund	0	1,093	0	1,093	0	0	0	0	1,093
Economy	411	Tott High Rd & Bruce Grove stn	150	419	(569)	0	569	0	0	0	569
Economy	415	North Tott Heritage Initiative	0	826	(47)	779	0	0	0	0	779
Economy	418	Heritage building improvements	0	2,500	0	2,500	0	0	0	0	2,500
Economy	421	HRW business acquisition	54,580	2,564	(45,500)	11,644	15,521	61,170	12,770	16,830	117,935
Economy	427	White Hart Lane Public Realm (LIP)	500	1,058	(782)	776	0	0	0	0	776
Economy	429	Site Acq (Tott & Wood Green)	10,000	3,235	0	13,235	8,867	0	0	0	22,102
Economy	430	Wards Corner CPO	5,000	5,000	(10,000)	0	6,500	3,500	0	0	10,000
Economy	434	Wood Green Regeneration	100	163	0	263	0	0	0	0	263
Economy	435	Wood Green Station Road	120	(88)	0	32	0	0	0	0	32
Economy	438	Vacant possession Civic Centre (Woodside House Refurbishment)	72	347	0	419	0	0	0	0	419
Economy	444	Marsh Lane	821	163	0	984	9,323	4,700	266	0	15,273
Economy	447	Alexandra Palace -maintenance	470	0	0	470	470	470	470	470	2,350
Economy	450	Winkfield Road (Maya Angelou Contact Centre)	0	63	0	63	0	0	0	0	63
Economy	452	Low Carbon Zones	15	174	118	307	0	0	0	0	307
Economy	464	Bruce Castle	1,000	119	(900)	219	1,400	4,000	6,000	8,500	20,119
Economy	465	District Energy Network (DEN)	800	1,096	(1,460)	436	1,460	1,500	6,500	3,500	13,396
Economy	468	Keston Road (Community Centre Reprovision)	0	0	75	75	0	0	0	0	75
Economy	470	Wood Green HQ, Library & Customer Service Centre	950	0	(540)	410	2,940	5,000	6,400	7,000	21,750
Economy	471	Tailoring Academy Project	0	241	0	241	0	0	0	0	241
Economy	472	JLAC Match Fund	1,750	0	(1,250)	500	500	0	0	0	1,000
Economy	473	THRS - ETHR Bruce Grove Public Convenience Scheme	0	0	110	110	0	0	0	0	110
Economy	474	Tottenham High Road Strategy	1,638	800	(2,438)	0	5,402	3,980	2,318	1,027	12,727

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Economy	475	Tottenham Green Public Realm Scheme Phase 2	0	979	(866)	113	156	866	0	0	1,135	
Economy	477	Strategic Regeneration Initiatives	3,000	2,000	0	5,000	3,000	0	0	0	8,000	
Economy	478	Wood Green Good Growth Fund	0	73	0	73	0	0	0	0	73	
Economy	479	54 Muswell Hill Health Centre	0	1,100	(1,000)	100	1,000	0	0	0	1,100	
Economy	480	Wood Green Regen (2)	500	0	(133)	367	5,000	5,000	8,000	7,750	26,116	
Economy	481	Strategic Investment Pot	2,997	0	(2,047)	950	1,400	2,650	0	0	5,000	
Economy	482	Strategic Property	19,640	0	0	19,640	680	1,273	254	3	21,850	
Economy	483	Production Valley Fund (SIP)	0	0	800	800	0	0	0	0	800	
Economy	484	THRS - ETHR 551B & Morrison Yard	0	0	210	210	0	0	0	0	210	
Economy	485	THRS - ETHR The Trumpery	0	0	80	80	0	0	0	0	80	
Economy	486	THRS - ETHR PitHR	0	0	50	50	0	0	0	0	50	
Economy	487	THRS - Enterprising Tottenham High Road (ETHR) (PM Cost)	0	0	100	100	0	0	0	0	100	
Economy	488	THRS - LSS - Page Green Common	0	0	460	460	0	0	0	0	460	
Economy	492	THRS - LSS - PM and Monitoring	0	0	50	50	0	0	0	0	50	
Economy	496	THRS - BGY - PM and Monitoring	0	0	30	30	0	0	0	0	30	
Economy	4992	THRS - Heart of Tottenham (HOT) PM & Monitoring	0	0	25	25	0	0	0	0	25	
		Economy	118,110	39,907	(88,240)	69,778	93,918	100,105	47,020	46,130	356,951	

APPENDIX 4:												
Priority	Scheme Ref	Scheme Description	2019/20 Original Budget (£'000)	2018/19 Capital Slippage (£'000)	Budget Adjustments (£'000)	2019/20 Revised Budget after Adjustments (£'000)	2020/21 Budget (£'000)	2021/22 Budget (£'000)	2022/23 Budget (£'000)	2023/24 Budget (£'000)	Total (£'000)	
Housing (GF)	509	CPO - Empty Homes	650	400	0	1,050	1,000	1,000	1,000	1,000	5,050	
Housing (GF)	512	Wholly Owned Company	5,000	0	0	5,000					5,000	
Housing (GF)	513	54 Muswell Hill Flats	712	0	0	712	0	0	0	0	712	
Housing (GF)	514	Notting Hill Housing Group (4 Ashley Road)	2,970	0	0	2,970	0	0	0	0	2,970	
		Housing (GF)	9,332	400	0	9,732	1,000	1,000	1,000	1,000	13,732	
Housing (HRA)		Existing Stock Investment (Haringey Standard)	52,293	17,202	(6,683)	62,812	87,394	82,940	72,090	54,110	359,346	
Housing (HRA)		New Homes Build Programme	1,890	6,373	(1,261)	7,002	42,132	58,766	102,298	80,686	290,884	
Housing (HRA)		New Homes Acquisitions	0	0	20,731	20,731	74,578	52,828	10,000	10,000	168,137	
Housing (HRA)		Existing Homes Acquisition	0	0	57,600	57,600	32,227	19,612	20,004	20,404	149,847	
		Housing (HRA)	54,183	23,575	70,387	148,145	236,331	214,146	204,392	165,200	968,214	

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Priority	Scheme Ref	Scheme Description	2019/20 Original Budget (£'000)	2018/19 Capital Slippage (£'000)	Budget Adjustments (£'000)	2019/20 Revised Budget after Adjustments (£'000)	2020/21 Budget (£'000)	2021/22 Budget (£'000)	2022/23 Budget (£'000)	2023/24 Budget (£'000)	Total (£'000)	
Your Council	601	Business Imp Programme	0	155	0	155	0	0	0	0	155	
Your Council	602	Corporate IT Board	0	3,546	0	3,546	0	0	0	0	3,546	
Your Council	603	ICT Shared Service - Set up / Seed Money	0	1,684	0	1,684	0	0	0	0	1,684	
Your Council	604	Continuous Improvement	950	2,381	(81)	3,250	950	950	950	950	7,050	
Your Council	605	Customer Services (Digital Transformation)	0	965	0	965	0	0	0	0	965	
Your Council	606	Hornsey Library Refurbishment	1,882	844	0	2,726	0	0	0	0	2,726	
Your Council	607	Financial Management System Replacement	0	0	0	0	350	2,000	650	0	3,000	
Your Council	621	Libraries IT and buildings upgrade	1,056	386	0	1,442	25	85	0	0	1,552	
Your Council	622	FOBO Programme	500	0	1,000	1,500	500	500	0	0	2,500	
Your Council	639	New Ways of Working	252	0	0	252	255	255	0	0	762	
Your Council	698	Responsiveness Fund	2,000	2,000	(2,000)	2,000	0	0	0	0	2,000	
Your Council	699	P6 - Approved Capital Programme Contingency	1,500	1	813	2,314	4,500	0	0	2,250	9,064	
Your Council	640	Accommodation Move	0	0	200	200	0	0	0	0	200	
		Your Council	8,140	11,963	(68)	20,035	6,580	3,790	1,600	3,200	35,205	
		TOTAL GENERAL FUND ACCOUNT	173,134	67,943	(88,440)	152,637	142,253	140,151	75,036	67,871	577,948	
		TOTAL HRA ACCOUNT	54,183	23,575	70,387	148,145	236,331	214,146	204,392	165,200	968,214	
		OVERALL TOTAL	227,317	91,518	(18,053)	300,782	378,584	354,297	279,428	233,071	1,546,162	



## Virements for Cabinet Approval

## Appendix 5

### Transfers from Reserves & Contingencies (2019/20) - for noting

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
NONE							

### Virements for Approval (2019/20)

Period	Priority	Service/AD Area	Rev/ Cap	In year	Next year	Reason for budget changes	Description
8	All	Council-wide	Capital	1,297,868		Budget Realignment	19/20 TFL LIP capital budget realignment
8	All	Council-wide	Capital	321,431		Budget Realignment	19/20 Parking plan and strategy capital budget realignment
9	Place	Parks	Revenue	1,128,100	1,128,100	Budget Realignment	Realignment of Finsbury Park events, client and management budgets to address service needs.
9	Housing	Commissioning	Revenue	275,000		Grant Allocation	Allocation of DCLG Flexible Homelessness Support Grant
9	Place	Highways	Revenue	604,062	604,062	Budget Realignment	Realignment of Highways traffic management order income budgets in line with operational needs.
9	People	Children's	Revenue	329,946	776,970	Budget Transfer	Transfer of Business Support officer salary budgets to Children's service in line with operational needs.
9	People	Children's	Revenue	190,531,403		Budget Realignment	Budget realignment of DFE Allocations and clear down of individual DSG Grant codes
10	People	Adults	Revenue	361,600	361,600	Budget Transfer	Consolidation of Emergency Response & Community Alarm Service Budgets
10	People	Children's	Revenue		1,248,107	Budget Realignment	Merging of SEN services and DSG budgets
10	People	Public Health	Revenue	1,260,900		Budget Realignment	Hospital trusts and Sexual Health Transformation programme budget realignment
10	People	Schools	Revenue		4,687,911	Budget Allocation	DSG School budget share allocation 2020-21
10	People	Children's	Revenue		93,907,195	Budget Allocation	Non School DSG budget share allocation 2020-21
10	Your Council	Your Council	Revenue		368,600	Budget Realignment	Budget realignment of Digital Service, Customer Services and Transformation salaries to match operational needs.
10	Your Council	Revenue and Benefits	Revenue	348,000		Budget Allocation	Use of contingency to fund Council Tax and NNDR historic debt collection project.
		<b>Total 2019/20</b>		<b>196,458,310</b>	<b>103,082,545</b>		

## APPENDIX 6

### Write off Summary report Quarter 3

All Council debt is considered recoverable, the Corporate Debt Recovery Team will make every necessary effort to collect charges due to the Council. However, there are some circumstances when it is appropriate to write off a debt, once all forms of recovery action have been exhausted.

Council Debt is written off in line with the instructions set out within the Financial Regulations, following Court instruction or in accordance with the Limitations Act 1980.

The quarterly summarised report is for information purposes only, the debts that have been written off for the Financial Period 30 September 2019 – 30 December 2019 relate to delinquent accounts, where all forms of recovery action have now been fully exhausted. The charges approved for write off by the Director of Finance under his delegated authority have been adequately provided for in the Council's Bad Debt Provision.

Quarter 3 Write Off, Financial Period 1 October - 30 December 2019									
Service	Council Tax	NNDR	HBOP	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Under £25000	£98,700.35	£420,079.33	£186,979.85						£705,759.53
Volume	151	90	139						380
Over £25000		£215,550.11							£215,550.11
Volume		6							6
Total Value	£98,700.35	£635,629.44	£186,979.85	£0.00	£0.00	£0.00	£0.00	£0.00	£921,309.64
Total Volume									0
2018/19 Qrt3	Council Tax	NNDR	HBOP	HRA Rent	Leaseholder	Commercial Rent	Sundry Debt	Parking	Total
Value	£1,045,316.42	£241,371.94	£0.00	£6,381.09					£1,293,069.45
Volume	1240	6	0	35					1,281

#### Quarter 3 Summary: -

The Council Wide write off for Quarter 3 relates to Council Tax, Business Rates and Housing Benefit Overpayments.

The £98K Council Tax write off for Quarter 3 is considerably lower than in the same period in the previous financial year 2018 – 2019 (£1m). However, it should be noted that our previous financial year Qrt1-2 write off was only £198K, compared to £501k for the same period this year.

The Quarter 3 Council Tax Write off for this period comprises approximately 42% 'Insolvency', with the second highest group being 'absconded charge payers' (40%). The sums submitted for this period are all for low value debt, where the debt recovery process has been exhausted.

There are £635K of Business Rates write offs actioned following a review on outstanding aged Business Rates. All have gone through extensive recovery action, with approximately 83% relating to 'Insolvency', i.e. companies that have gone into liquidation or dissolution. With no available assets to chase through the insolvency process, this left the council with no other option.

The £186K Housing Benefit Overpayment write off relates to a review of aged debt conducted by the Corporate Debt Recovery Team. This followed work on Housing Benefit Overpayment invoiced charges owed to Haringey Council, for periods older than 5 years. This project resulted in £570K of additional income being collected.

52% of the Housing Benefit Overpayment charges related to 'Statue barred' cases and a further 32% related to 'absconded charge payers'. The remaining 16% of cases were a mixture of 'Deceased/Bankruptcy and Uneconomical to Pursue'.